



VISION

A safer Australia that is better connected, informed and capable of responding to crime.

PURPOSE/MISSION

To make Australia safer through improved national ability to discover, understand and respond to current and emerging crime, including the ability to connect police and law enforcement to essential criminal intelligence, policing knowledge and information through collaborative national information systems and services.

CONTEXT

THE AUSTRALIAN CRIMINAL INTELLIGENCE COMMISSION IS AUSTRALIA'S NATIONAL CRIMINAL INTELLIGENCE AGENCY

We are an autonomous agency within the Home Affairs portfolio. Our coercive powers give us a unique intelligence collection capability and allow us to inform and provide critical contributions to national strategies to combat serious and organised crime, cybercrime and national security threats. We are the conduit for sharing criminal information and intelligence between all state and territory and Commonwealth law enforcement agencies. As the custodian of national criminal information and intelligence we ensure that it is securely managed and its utility for all stakeholders is maximised. The global criminal environment impacting Australia, and the technology criminals use, is continually evolving. To be effective we must be agile and continue to develop and transform our business, in concert with our partners, to achieve our purpose.

The ACIC Board provides strategic direction to the ACIC and supports this Strategic Plan. The plan sets the direction of our agency and will be implemented through the annual ACIC Corporate Plan.

WHAT WE DO

LEAD CRIMINAL INTELLIGENCE CAPABILITY AND DELIVERY

- We exemplify leading edge criminal intelligence tradecraft and provide a centre of excellence for national practitioners.
- We utilise coercive powers through special operations and special investigations, to collect criminal intelligence on federally relevant crime where traditional law enforcement has not been, or is unlikely to be, successful.
- We collect, correlate and analyse criminal information to drive strategies, with our partners, to target the highest criminal threats to Australia.
- We consolidate and analyse the national picture so our strategic intelligence assessments and insights inform national and transnational responses to crime threats.

NATIONAL CRIMINAL INTELLIGENCE AND INFORMATION SERVICES

- We provide national criminal information and intelligence services to over 70,000 police officers and other accredited users on a daily basis to keep them, and the Australian community safe.
- We design and develop new and enhanced services to meet the needs of our multiple stakeholders, across a federated and complex law enforcement technology environment.
- We protect and secure the information entrusted to us, and maximise the value of these national holdings for our partners.
- We build the national picture of crime across Australia by providing a repository for national partners to contribute and share criminal information and intelligence.
- We provide innovative platforms and services to enable intelligence sharing, access and collaboration between national partners.
- We facilitate access to accurate and timely background checks to inform decision-making and improve community safety.

OUR APPROACH

We **CONNECT, DISCOVER** and **UNDERSTAND** to improve the national ability to **RESPOND** to crime impacting Australia.

CONNECT

We are a conduit between the states and territories and Commonwealth for the sharing of criminal information and intelligence. We facilitate deconfliction and collaboration among partners. We develop and maintain innovative national information and intelligence sharing services.

DISCOVER

We generate and collect intelligence about new and emerging serious and organised crime.
We integrate and analyse all available information to discover new crime threats.

UNDERSTAND

Our role as the national criminal intelligence hub enables us to create a full and enriched national picture of crime.
Our strategic intelligence assessments and insights inform national decision-making on crime.

RESPOND

Prevent
Our information services inform and protect police, the community and potential victims of crime. We work with our partners to make it harder for criminals to operate by informing legislative change and preventative strategies.

Disrupt and Protect
We provide critical intelligence contributions to partners that drives the disruption, disabling and dismantling of serious and organised criminal enterprises. We provide police with timely access to police information when they are investigating crime and safeguarding the community.

HOW WE DO IT

ALWAYS IN PARTNERSHIP

- We strive to be the 'partner of choice' for all facets of criminal intelligence practice.
- We support the efforts of our wide range of partners to respond to crime: all Australian governments, state and territory agencies and police forces, international partners, the private sector, industry and academia.

HIGHLY CAPABLE PEOPLE

- We invest in the development of our professional workforce.
- We encourage our people to be innovative, to be agile and to engage with risk.
- We value diversity in our staff and foster a respectful workplace and culture that upholds the Australian Public Service values.

STRATEGIC OBJECTIVES FOR 2018–23

REDUCING CRIME THREATS

Targeting transnational entities

- We will build national and international partnerships to enhance our integral contribution to Australia's efforts against transnational serious and organised crime.
- We will maximise the value of our international capacity.

Increasing the relevance and value of our intelligence on key criminal risks to Australia

- We will build the picture of crime and develop intelligence and response strategies against the highest threats: cybercrime, financial crime and money laundering, drugs, gangs, illicit firearms and other emerging threats.
- We will identify the highest priority targets for action.
- We will maximise the value from our coercive powers.

Improving background checking

- We will strengthen the value of accurate and timely background information to inform decision-making and improve community safety.

LEADING CAPABILITY AND INNOVATION

Criminal Intelligence Centre of Excellence

- We will provide leadership and accredited professional development of national criminal intelligence capability and tradecraft.

Building our capability

- We will continually transform our agency to ensure we:
 - Operate on integrated and reliable infrastructure.
 - Identify the capabilities we need so we can design and implement the required staff development, process improvement and enabling technology.
 - Manage our data securely and effectively.
- We will pursue legislative change to enable us to meet contemporary requirements.

BUILDING NATIONAL SERVICES

National Criminal Intelligence System

- We will deliver a unified, secure, national information and criminal intelligence sharing environment to the ACIC and all of Australia's law enforcement and intelligence agencies.

Identity resolution

- We will enhance identity resolution capability for timely and more certain identity results for law enforcement.

Innovative service provider

- We will deliver added value, with new and enhanced business outcomes through collaborative criminal information and intelligence service solutions and design.