

## VISION

An Australia hostile to criminal exploitation

## PURPOSE

To protect Australia from criminal threats through coordinating a strategic response and the collection, assessment and dissemination of intelligence and policing information

### STRATEGIC OBJECTIVES

#### Be the criminal intelligence partner of choice

- ▶ Deliver reliable and insightful intelligence collection by drawing on a range of capabilities, including using our coercive powers and other collection strategies
- ▶ Coordinate the response to the highest priority transnational serious and organised crime threats through development of innovative targeting strategies such as the Australian Priority Organisation Target strategy
- ▶ Maintain strategic focus on priority crime themes while delivering perceptive intelligence assessments into new and emerging issues
- ▶ Improve the flow of intelligence from collection through assessment to dissemination
- ▶ Leverage our unique role to strengthen links across government, law enforcement, national intelligence, industry and academia

#### Provide comprehensive commonwealth and policing information to our partners

- ▶ Work to deliver the National Criminal Intelligence System (NCIS) capability to provide the first truly national and unified picture of criminal activities
- ▶ Ensure current National Police Information (NPI) systems are positioned to transition into the NCIS capability to allow access to information through a single interface
- ▶ Deliver NPI systems that meet stakeholder needs and are accessible, reliable, secure and trusted

#### Keep the community safe

- ▶ Deliver world class background checking service to support employment or entitlement decisions
- ▶ Invest in the National Police Checking Service (NPCS) to transform its operations to support future activities
- ▶ Ensure NPCS complements commercial services to maximise its value

#### Deliver a sustainable agency

- ▶ Special account reserves are invested in delivering benefits to partners through improved services
- ▶ The ACIC is funded to continue to deliver capabilities that meet board agreed priorities
- ▶ Modernise the ACC Act to ensure the right powers are available to respond to new and emerging criminal threats
- ▶ Corporate services are aligned to delivering strategic priorities
- ▶ Leverage whole of portfolio opportunities to maximise capability

# STRATEGIC DIRECTION



### ENABLING CAPABILITIES

#### Tradecraft

- ▶ Intelligence and specialist training
- ▶ Intelligence collection
- ▶ Coercive powers
- ▶ Develop an elite analyst cohort
- ▶ Strategic intelligence

#### Services and partnerships

- ▶ Business engagement
- ▶ Governance and advisory committees
- ▶ Police and high side partners
- ▶ NPI services
- ▶ NPCS
- ▶ NCIS

#### People and culture

- ▶ Leadership
- ▶ Training
- ▶ Collaboration
- ▶ Operational security
- ▶ Accountability

#### Operating framework and technology

- ▶ Governance
- ▶ Funding level
- ▶ Technology
- ▶ Corporate services

### GUIDING PRINCIPLES



Driven by values of respect, integrity and innovation



Always in partnership



Accurate, timely and reliable data and information



Use superior tradecraft



Highly trained and skilled staff

### OPERATING CONTEXT



Pervasive criminal threats



Federated system



Transnational and globalised



Technological changes



Partnerships



Complexity of funding sources