# STRATEGIC DIRECTION 2021-25

# **PURPOSE**

To protect Australia from criminal threats through coordinating a strategic response and collecting, assessing and disseminating intelligence and policing information

### **OPERATING CONTEXT**



PERVASIVE CRIMINAL THREATS





PARTNERSHIPS



COMPLEXITY OF FUNDING SOURCES

### STRATEGIC OBJECTIVES

#### BE THE CRIMINAL INTELLIGENCE PARTNER OF CHOICE

- Maximise use of our coercive powers and other intelligence collection capabilities to deliver leading insightful intelligence products
- Maintain strategic focus on priority crime themes while delivering perceptive intelligence assessments into new and emerging issues
- Leverage our unique role to coordinate the response to the highest priority transnational serious and organised crime threats
- Drive innovative targeting strategies such as the Australian Priority Organisation Target strategy

# PROVIDE COMPREHENSIVE COMMONWEALTH AND POLICING INFORMATION

- Deliver the National Criminal Intelligence System (NCIS) capability to provide the first truly national and unified picture of criminal activities
- Ensure that current national policing information (NPI) systems are positioned to transition into the NCIS capability to allow access to information through a single interface
- Deliver NPI systems that meet stakeholder needs and are accessible, reliable, secure and trusted

#### **KEEP THE COMMUNITY SAFE**

- Deliver world-class background checking services to support employment or entitlement decisions
- Invest in the National Police Checking Service (NPCS) to transform its operations to support future activities
- Ensure that the NPCS complements commercial services to maximise its value

#### **DELIVER A SUSTAINABLE AGENCY**

- The ACIC is funded to continue to deliver capabilities that meet board-agreed priorities
- Modernise the Australian Crime Commission Act to ensure that the right powers are available to respond to new and emerging criminal threats
- Align corporate services to deliver strategic priorities
- Leverage whole-of-government opportunities to maximise capability

### **ENABLING CAPABILITIES**



#### **TRADECRAFT**

- Coercive powers
- Intelligence collection
- Strategic intelligence
- Develop an elite analyst cohort



### **SERVICES AND PARTNERSHIPS**

- Business engagement
- Governance and advisory committees
- NPI services
- Background checking



### **PEOPLE AND CULTURE**

- Leadership
- Training
- Collaboration
- Security and integrity
- Accountability



### **TECHNOLOGY AND PROFESSIONAL SERVICES**

- Funding stability
- Technology
- Professional services
- Secure systems

## **GUIDING PRINCIPLES**



DRIVEN BY VALUES OF RESPECT, INTEGRITY AND INNOVATION





ACCURATE, TIMELY AND RELIABLE DATA AND INFORMATION





