

Australian Public Service **Employee Census 2021**10 May–11 June



Highlights Report **ACIC**



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responses: 567 of 850

RESPONSE RATE: 67%



EXPLORING YOUR RESULTS



Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.



Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.



Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.



Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.



Generally a difference of -/+ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.

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EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE



HOW **ENGAGED IS YOUR TEAM?**

EMPLOYEE ENGAGEMENT SCORES AREN'T JUST ABOUT HOW MUCH PEOPLE LIKE WORKING FOR AN AGENCY. IT IS A MEASURE OF THE **EMOTIONAL CONNECTION AND** COMMITMENT **EMPLOYEES HAVE TO** WORKING FOR THE AGENCY.

0	YOUR EMPLOYEE ENGAGEMENT 75% SCORE	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2020 +1	VARIANCE FROM APS OVERALL +2	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
	Overall, I am satisfied with my job	75	15 10	75%	-3	+1	-1	+1
≿	I am proud to work in my agency	80	17	80%	-2	+4	-3	+1
SAY	I would recommend my agency as a good place to work	60	24 17	60%	+1	-8 0	-13 🔮	-7 ♥
	I believe strongly in the purpose and objectives of my agency	89	8	89%	+2	+6♠	+2	+3
STAY	I feel a strong personal attachment to my agency	65	22 13	65%	0	0	-7 4	-2
ST	I feel committed to my agency's goals	85	12	85%	-3	+4	0	+1
	I suggest ideas to improve our way of doing things	87	11	87%	-2	+2	0	0
STRIVE	I am happy to go the 'extra mile' at work when required	94		94%	0	+2	+2	+2
STR	I work beyond what is required in my job to help my agency achieve its objectives	85	14	85%	+4	+2	+1	0
	My agency really inspires me to do my best work every day	57	28 15	57 %	+4	+1	-2	0

KEY

THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS GREATER

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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LEADERSHIP

IMMEDIATE SUPERVISOR	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My supervisor engages with staff on how to respond to future challenges	72	16 12	72 %	-2	-7 •	-6 O	-5♥
My supervisor can deliver difficult advice whilst maintaining relationships	75	15 11	75 %	-1	-4	-3	-3
My supervisor invites a range of views, including those different to their own	77	13 11	77 %	-	-3	-4	-2
My supervisor encourages my team to regularly review and improve our work	76	15 9	76 %	+1	-4	-3	-2
My supervisor is invested in my development	69	21 11	69%	0	-5♥	-4	-4
My immediate supervisor encourages me	74	17 9	74 %	0	-2	-3	-2
My supervisor ensures that my workgroup delivers on what we are responsible for	84	11	84%	+3	-3	-3	-1
My supervisor provides me with helpful feedback to improve my performance	71	18 11	71 %	-	-3	-2	-2

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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LEADERSHIP

IMMEDIATE SES MANAGER	RESPONSE	SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My SES manager clearly articulates the direction and priorities for our area	58	25 17	58 %	+1	-9 ♥	-80	-7 •
My SES manager presents convincing arguments and persuades others towards an outcome	54	32 14	54 %	-	-7♥	-7 ♥	-7 0
My SES manager promotes cooperation within and between agencies	65	26 9	65%	0	-1	-1	-1
My SES manager encourages innovation and creativity	56	30 14	56%	-	-8♥	-7 ♥	-6♥
My SES manager creates an environment that enables us to deliver our best	55	27 18	55 %	-	-7 ©	-7 O	-5♥
My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	67	24 9	67 %	0	-6♥	-80	-7 ©
ALL SES	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
In my agency, the SES work as a team	35 3	7 28	35 %	-1	-18 O	-17 O	-14 O
In my agency, the SES clearly articulate the direction and priorities for our agency	42	26 31	42%	-3	-18 👁	-16 👁	-13 O

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Australian Government
Australian Public Service Commission

Positive Neutral Negative

2021 APS employee census PAGE 05.

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

KEY

COMMUNICATION AND CHANGE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My supervisor communicates effectively	76 11	76 %	-3	-6 O	-7 ♥	-5♥
My SES manager communicates effectively	59 22 1	59 %	-2	-11 👁	-11 👁	-9 0
In my agency, communication between SES and other employees is effective	33 26 41	33%	-6♥	-18 ♥	-16 ♥	-13 ♥
Internal communication within my agency is effective	43 24 33	43%	-2	-15 ♥	-15 ♥	- 12
When changes occur, the impacts are communicated well within my workgroup	55 18 27	55%	-4	-11 O	-13 ♥	-10 ♥
Staff are consulted about change at work	26 37 37	26%	-8♥	-19 ♥	-18 ♥	-17 ♥
Change is managed well in my agency	26 26 47	26%	+1	-16 👁	-15 🗸	-12 O

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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WORKPLACE CONDITIONS

	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My job gives me opportunities to utilise my skills	86	7	86%	-1	+2	-2	-1
I have a choice in deciding how I do my work	73	20 7	73 %	+1	+12 🚱	0	+4
Where appropriate, I am able to take part in decisions that affect my job	67	19 14	67 %	-	0	-5♥	-2
I am clear what my duties and responsibilities are	73	23	73 %	-7♥	-6♥	-6♥	-6♥
I am satisfied with the recognition I receive for doing a good job	66	22 12	66%	-1	0	-3	0
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	64	17 19	64%	-5♥	-1	+1	+2
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	76	16 8	76 %	-5♥	-1	-4	0
I am satisfied with the stability and security of my job	77	14 9	77 %	-4	-3	+1	+1
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	75	14 11	75 %	-	0	-6♥	-3

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

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AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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WORKPLACE CONDITIONS

	RESPONSE SCALE		РО	% SITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
I feel a strong personal attachment to the APS	57	31	13	57 %	Ο	-6 •	Ο	-3
I understand how my role contributes to achieving an outcome for the Australian public	88	9	9 8	38%	-2	-2	-3	-2
I believe strongly in the purpose and objectives of the APS	81	17	7 8	81 %	-5♥	-1	+1	0

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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WORKPLACE CONDITIONS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
What best describes your current workload?						
Well above capacity - too much work		25 %	+7 0	+1	0	-4
Slightly above capacity - lots of work to do		41%	-3	0	-2	+1
At capacity – about the right amount of work to do		23%	-6 0	-5♥	-3	-1
Slightly below capacity - available for more work		9%	+2	+3	+4	+4
Well below capacity - not enough work		2%	0	+1	+1	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR







INCLUSION

	RESPONSE SCA	LE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture	72	18 10	72 %	-3	-7 •	-9 0	-5♥
My supervisor actively supports people from diverse backgrounds	77	20	77 %	-	-2	-2	0
I receive the respect I deserve from my colleagues at work	76	18	76 %	-3	-4	-3	-4

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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ENABLING INNOVATION



ENABLING INNOVATION

THE INNOVATION SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS A CULTURE WHICH ENABLES THEM TO BE SO.

	YOUR INNOVATION 65% SCORE	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL -1	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
	I believe that one of my responsibilities is to continually look for new ways to improve the way we work	90 8	90%	-	+3	+2	+2
vation	My immediate supervisor encourages me to come up with new or better ways of doing things	74 18 8	74 %	-	0	-2	-1
Enabling innovation	People are recognised for coming up with new and innovative ways of working	56 30 14	56%	-	-6♥	-5 ♥	-3
Enabl	My agency inspires me to come up with new or better ways of doing things	45 36 19	45%	-9 0	-3	-3	-1
	My agency recognises and supports the notion that failure is a part of innovation	32 44 24	32 %	-	-4	-2	-1

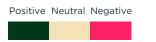
KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





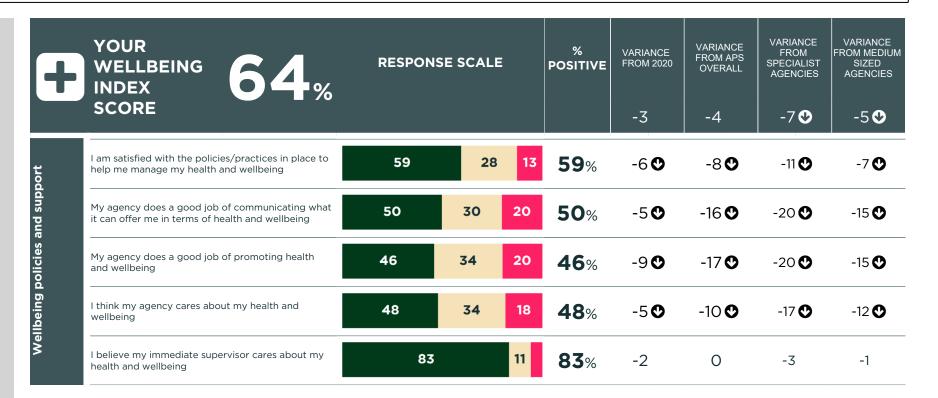
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WELLBEING POLICIES AND SUPPORT



WELLBEING

THE WELLBEING SCORE PROVIDES A MEASURE OF THE PRACTICAL AND CULTURAL ELEMENTS THAT ALLOW FOR A SUSTAINABLE AND HEALTHY WORKING ENVIRONMENT.



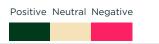
KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR





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WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUN SIZED AGENCIES
How often do you find your work stressful?						
Always		3 %	-	-3	-2	-4
Often		24%	-	-5♥	-2	-5♥
Sometimes		50%	-	+2	0	+3
Rarely		22%	-	+6 ₽	+5 ⊘	+6 🚱
Never		1%	-	0	0	0
To what extent is your work emotionally demanding?						
To a very large extent		4%	0	-4	-2	-5♥
To a large extent		18%	0	-5♥	-1	-4
Somewhat		45%	+60	+5♠	+4	+6 🚱
To a small extent		24%	-2	+3	-1	+2
To a very small extent		9%	-4	+1	0	+1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR







WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
I feel burned out by my work						
Strongly agree		5%	-1	-4	-4	-6 🔮
Agree		20%	-4	-5♥	-4	-5♥
Neither agree nor disagree		33 %	+2	+2	+3	+3
Disagree		34 %	+1	+6 ♦	+4	+5♠
Strongly disagree		9%	+2	+2	+1	+1
In general, would you say that your health is:						
Excellent		17%	-	+5 ♦	+5 ⊘	+6
Very good		35 %	-	0	-1	0
Good		36 %	-	0	+1	0
Fair		9%	-	-5♥	-4	-4
Poor		2%	-	-1	-1	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR







PERFORMANCE

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
In the last month, please rate your workgroup's overall performance:						
Excellent		28%	-	+2	0	0
Very good		52 %	-	-4	-4	-2
Average		17 %	-	+2	+3	+2
Below average		2 %	-	0	+1	0
Well below average		1%	-	0	0	0
In the last month, please rate your agency's success in meeting its goals and objectives:						
Excellent		14%	-	-2	-4	-1
Very good		53 %	-	-3	-4	-2
Average		27 %	-	+4	+6 ☆	+2
Below average		5 %	-	+2	+2	+1
Well below average		1%	-	0	0	-1

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR







PERFORMANCE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well	83 10	83%	0	+2	Ο	+1
My workgroup has the tools and resources we need to perform well	54 18 28	54 %	-1	-9 0	-8 O	-6♥
The people in my workgroup use time and resources efficiently	79 14	79%	-3	+2	0	+2
My workgroup can readily adapt to new priorities and tasks	84 11	84%	-3	-2	-2	-1
The people in my workgroup cooperate to get the job done	84 11	84%	-4	-3	-5♥	-4

KEY



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



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RETENTION



EMPLOYEES WHO
INDICATED THAT THEY
WANTED TO LEAVE
THEIR CURRENT
POSITION AS SOON AS
POSSIBLE OR WITHIN
THE NEXT 12 MONTHS
WERE ASKED WHAT
THEIR PLANS WERE.

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Which of the following statements best reflects your current position?	current thoughts about working in your					
I want to leave my position as soon as possible		9%	-	0	+1	0
I want to leave my position within the next 12 months		24%	-	+2	+3	+2
I want to stay working in my position for the next one to two years		37 %	-	0	-3	-2
I want to stay working in my position for at least the next three years		30 %	-	-2	-2	0
What best describes your plans involved with leaving	your current position?	6 %	-	0	+1	+1
I am pursuing another position within my agency		28%	-	-14 👁	0	+4
I am pursuing a position in another agency		45 %	-	+200	+12 🐼	+60
I am pursuing work outside the APS		10%	-	-1	-5♥	-6 O
It is the end of my non-ongoing, casual or contracted employment		2%	-	-2	-4	-2
Other		9%	-	-4	-3	-3

KEY

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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RETENTION



EMPLOYEES WHO WANTED TO LEAVE WERE ASKED FOR THE PRIMARY REASON BEHIND THEIR DESIRE TO LEAVE AND COULD SELECT ONE RESPONSE FROM A LIST OF ITEMS.

ONLY THE THREE **REASONS FOR** LEAVING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.

RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
What is the primary reason behind your desire to leave your current position? (3 highest responses):					
I am looking to further my skills in another area	15%	-	-	-	-
There is a lack of future career opportunities in my agency	13 %	-	-	-	-
I wish to pursue a promotion opportunity	13 %	-	_	-	-

KEY



AT LEAST 5 PERCENT AT LEAST 5 PERCENTAGE POINTS GREATER AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Australian Government Australian Public Service Commission

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UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO HAD PERCEIVED DISCRIMINATION IN THE LAST 12 MONTHS IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE RESPONSES FROM A LIST OF ITEMS.

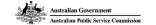
ONLY THE THREE
TYPES OF
DISCRIMINATION WITH
THE HIGHEST
PROPORTION OF
RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
During the last 12 months and in the course of y discrimination on the basis of your background						
Yes		11%	+2	-1	+2	+2
No		89%	-2	+1	-2	-2
Did this discrimination occur in your current ag	ency?					
Yes		100%	+15 🐼	+60	+80	+8
No		0%	Ο	-6 0	-8♥	-8 👁
Basis for the discrimination that you experience	ed (3 highest responses):					
Gender		54 %	-	-	-	-
Age		32 %	-	-	-	-
Race		21%	-	-	-	-

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR



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UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO
PERCEIVED
HARASSMENT OR
BULLYING IN THE LAST
12 MONTHS WERE
ASKED WHAT TYPE OF
HARASSMENT OR
BULLYING THEY
EXPERIENCED.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE
TYPES OF
HARASSMENT OR
BULLYING WITH THE
HIGHEST PROPORTION
OF RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES,
WORK UNITS AND
WITH RESULTS FOR
THE APS OVERALL.

HARASSMENT AND BULLYING	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIL SIZED AGENCIES
During the last 12 months, have you been subjected to workplace?	to harassment or bullying in your current					
Yes		9%	+1	-3	0	-2
No		84%	-2	+2	-2	+1
Not sure		7 %	+1	+1	+1	+1
shouting or screaming)		53 %		-	-	_
Interference with work tasks (e.g. withholding needed information, undermining or sabotage) Inappropriate and unfair application of work policies or rule (e.g. performance management, access to leave, access to learning and development)		47 % 27 %	-	-	-	-
information, undermining or sabotage) Inappropriate and unfair application of work policies or rule (e.g. performance management, access to leave, access to learning and development)		47 %	-	-	-	-
information, undermining or sabotage) Inappropriate and unfair application of work policies or rule (e.g. performance management, access to leave, access to learning and development) Did you report the harassment or bullying? I reported the behaviour in accordance with my agency's		47 %	-	- - -11 ♥	- - -7 ♥	- - -11 ♥
information, undermining or sabotage) Inappropriate and unfair application of work policies or rule (e.g. performance management, access to leave, access to		47 % 27 %	-	- -11 ©	- -7 ♥ O	- -11 ூ -1

AT LEAST 5 PERCENTAGE POINTS GREATER

THAN COMPARATOR

2021 APS employee census PAGE 20.

KEY



AT LEAST 5 PER COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN

UNACCEPTABLE BEHAVIOUR



EMPLOYEES WHO
INDICATED THAT THEY
HAD WITNESSED
POTENTIAL CORRUPT
BEHAVIOUR WERE
ASKED TO DESCRIBE
THE BEHAVIOUR.
EMPLOYEES COULD
SELECT ONE OR MORE
RESPONSES FROM A
LIST OF ITEMS.

ONLY THE THREE
TYPES OF CORRUPT
BEHAVIOURS WITH
THE HIGHEST
PROPORTION OF
RESPONSES ARE
PRESENTED HERE.
THESE MAY VARY
BETWEEN AGENCIES
AND WITH RESULTS
FOR THE APS
OVERALL.

CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUM SIZED AGENCIES
Excluding behaviour reported to you as part of your c witnessed another APS employee in your agency enga may be serious enough to be viewed as corruption?						
Yes	I	3 %	0	-1	0	0
No		89%	-1	0	-1	-1
Not sure		4%	0	0	0	0
Would prefer not to answer		3 %	+2	+1	+1	+1
appointing them to positions without proper regard to merit Acting (or failing to act) in the presence of an undisclosed conflict of interest Other		78% 39% 22%	-	-	-	-
Did you report the potentially corrupt behaviour? I reported the behaviour in accordance with my agency's		39%		+19 🟠	+25 Q	+21 @
policies and procedures It was reported by someone else		17%		+19	+70	+50
I did not report the behaviour		44%	-	-20 O	-32 🔮	-26 O
KEY	AT LEAST 5 PERCENTAGE POTHAN COMPARATOR	DINTS GREATER		AT LEAST 5 F	PERCENTAGE POIN	NTS LESS THAN

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DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIUI SIZED AGENCIES
How do you describe your gender?						
Man or male		50%	-1	+13 🐼	+80	+13 🐼
Woman or female		46%	+1	-13 👁	-80	-12 ♥
Non-binary		0%	-	0	-1	0
I use a different term		0%	-	0	0	0
Prefer not to say		4 %	0	+1	0	0
Do you identify as an Australian Aboriginal and/or Torres Strait Islander person?						
Yes		3 %	+1	-1	+1	0
No		97%	-1	+1	-1	0
Do you have an ongoing disability?						
Yes		5%	0	-5♥	-3	-3
No		95%	0	+5 0	+3	+3

AT LEAST 5 PERCENTAGE POINTS GREATER THAN

PAGE 22.

COMPARATOR

KEY

2021 APS employee census



AT LEAST 5 PERCENTAGE POINTS LESS THAN

COMPARATOR

DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM SPECIALIST AGENCIES	VARIANCE FROM MEDIU SIZED AGENCIES
Do you have carer responsibilities?						
Yes		39 %	+1	-1	-1	-1
No		61%	-1	+1	+1	+1
Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diverse, Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?						
Yes		6%	+2	-1	-2	-2
No		94%	-2	+1	+2	+2
n which country were you born?						
Australia		76%	-	-1	+1	-1
Other country		24%	-	+1	-1	+1
Do you speak a language other than English at home?						
No, English only		84%	-	+3	+3	+2
Yes, other		16%	-	-3	-3	-2

KEY

0

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

0

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

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TIME TO TAKE ACTION

CELEBRATE	Q INVESTIGATE FURTHER WITH OUR TEAMS	
What things do we do well?	Are there any other opportunities coming out of the results that we want to explore further?	Areas we need to focus of plans:
THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.	HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?	WHAT ARE THE KEY THINGS WE NEED THERE BETTER?

^ · · · · · · · · · · · · · · · · · · ·	OPPORTUNITIES
plans:	ed to focus on and turn into action
WHAT ARE THE KEY HERE BETTER?	THINGS WE NEED TO IMPROVE TO MAKE WORKING



USE THIS PAGE TO START YOUR LOCAL **ACTION PLANS**

IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.

PRIORITISE 3 AREAS TO TAKE FORWARD

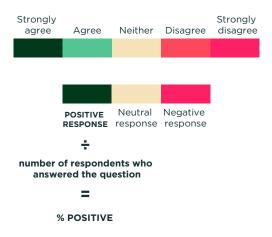
	PRIORITISE 3 AREAS FOR ACTION	TIMESCALES	OWNER	RESOURCES REQUIRED	TARGET/SUCCESS MEASURE
1					
2					
3					

Australian Government Australian Public Service Commission

GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.



ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29%	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613 = 52%					

ANONYMITY

IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.

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